CSAC Discussant Jeff Lower

How could we improve or expand the measures that we are currently developing

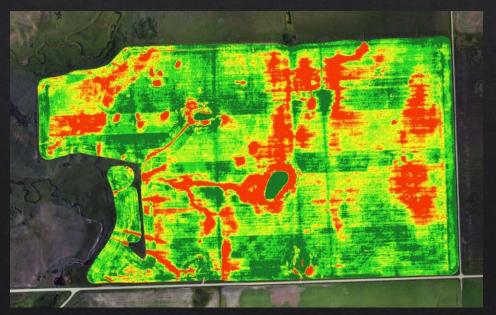
Potential improvement discussion items:

- We are trying to measure doing more with less
 - Manufacturing is easier to measure output vs. input, as compared with productivity of service related industries (example CADD/Engineering design).
 - The robot questions would be more relevant to manufacturing
 - What questions can we ask to determine productivity for service industry? We need to make a distinction between technology improvements like faster computers, more automated software, compared to improvements based on employee skill development.
 - Answers to some questions may be biased, as an owner of a company would want to answer to show their employees skill level is what differentiates them from other companies.

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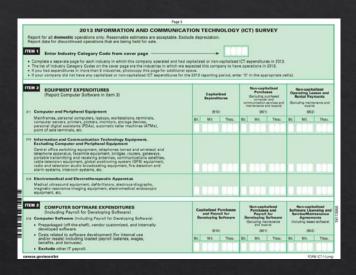
Potential expansion discussion items:

- Its interesting that this study and previous ones exclude Farms. The farming market has seen some of the highest degrees of technology integration over the last 20 years.
- Precision agriculture technology is widely used.
- I google'd technology adoption, 7 of the first 10 hits were agriculture related.





Would a modernized SMT or ICTS be viewed as a useful development, and what would you suggest these surveys cover?



Yes, I think a modernized SMT or ICTS would be useful.

- SMT seemed to be geared toward manufacturing, and ICTS was focused on cap-ex and non cap-ex expenditures by industry
- Need more focus on correlation to production and productivity
- Its more difficult to measure, but need more focus on Service sector, and maybe add farming?

| Nominal GDP sector composition, 2015 (in percentage and in millions of dollars): ^[1] | | | | | | | | |
|---|-------------------------|-----------------------|-------|-----------|-------|-----------|------------|------------|
| Nº ♦ | Country/Economy \$ | Total GDP (US\$MM) | Agri. | Indus. \$ | Serv. | Agri. \$ | Indus. \$ | Serv. 💠 |
| - | World | 75,212,696 | 5.9% | 30.5% | 63.6% | 4,437,549 | 22,939,872 | 47,835,275 |
| 1 | United States | 17,946,996 | 1.12% | 19.1% | 79.7% | 215,364 | 3,427,876 | 14,303,756 |
| 2 | China | 12,218,281 | 6.9% | 40.1% | 52.9% | 843,061 | 4,899,531 | 6,463,471 |
| 3 | Japan | 4,730,300 | 1.2% | 27.5% | 71.4% | 56,764 | 1,300,833 | 3,377,434 |
| 4 | Germany | 3,494,900 | 0.8% | 28.1% | 71.1% | 27,959 | 982,067 | 2,484,874 |
| 5 | United Kingdom | 2,649,890 | 0.7% | 21% | 78.3% | 18,549 | 556,477 | 2,074,864 |

Are there alternative approaches that you would recommend that we take to measure technology adoption and use by U.S. companies?

- Measures to consider, committee input.....
 - ROI measurement, based on technology investment what is the ROI improvement?
 - R&D spending and related ROI
 - How do you differentiate improvements made by technology adoption vs. professional development of employees. Often, successful companies invest in both.
 - Number of employees vs productivity
 - Price point for set fee services....if its decreasing for the same service does that indicate technology investment?